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On the pages to follow we offer again those principles by which good forestry has man guided many generations of foresters.

We also present and explain the use of new combinations of tools with which these principles may be more swiftly and economically realized.

## THE TOOLS

Modernized continuous forest inventory
Improved techniques for permanent
sample plots
Systematic tree grading
Complete electronic accounting
Frequent trial balance of the
changing forest
Constant adjustment of physical and
economic factors

# PLANS FOR RESEARCH

Time of Commencement:

Upon notification of successful award

Progress to Date:

This is shown by the outline enclosed. Short technical sections of the manuscript have been roughed out.

Expectation as to Completion:

We hope to finish all work on this project within one year from the date of award.

Place where Study will be Carried on:

Milwaukee, Wisconsin; Neopit, Wisconsin; Purdue University, Lafayette, Indiana; and in local forest areas.

Expectations as to the Publication of the Results:

No plan made to date

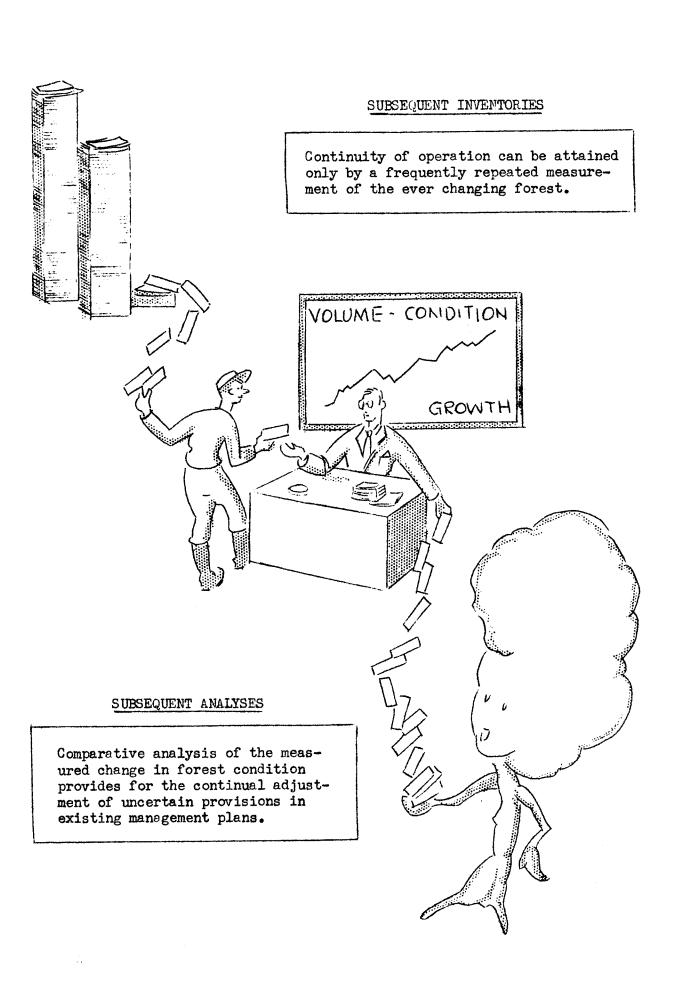
Ultimate Purpose of Study:

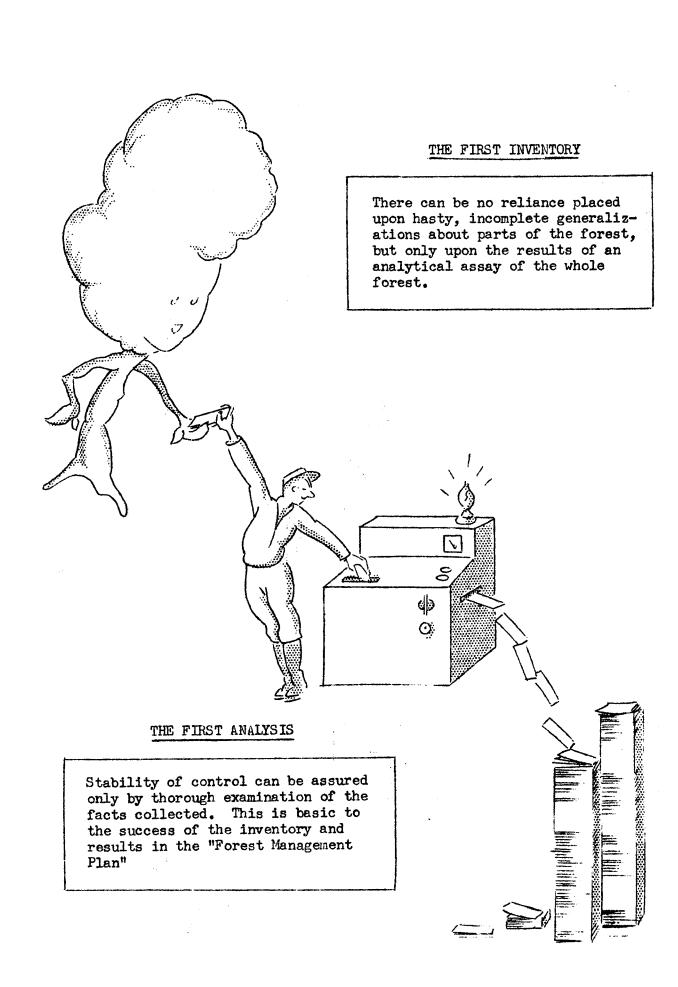
To increase the fund and flow of professional knowledge in forestry.

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# UNDERLYING PHILOSOPHY

If we know the condition of the forest today, and how it reacts to our treatment of yesterday, we are in the best possible position to control its development tomorrow.





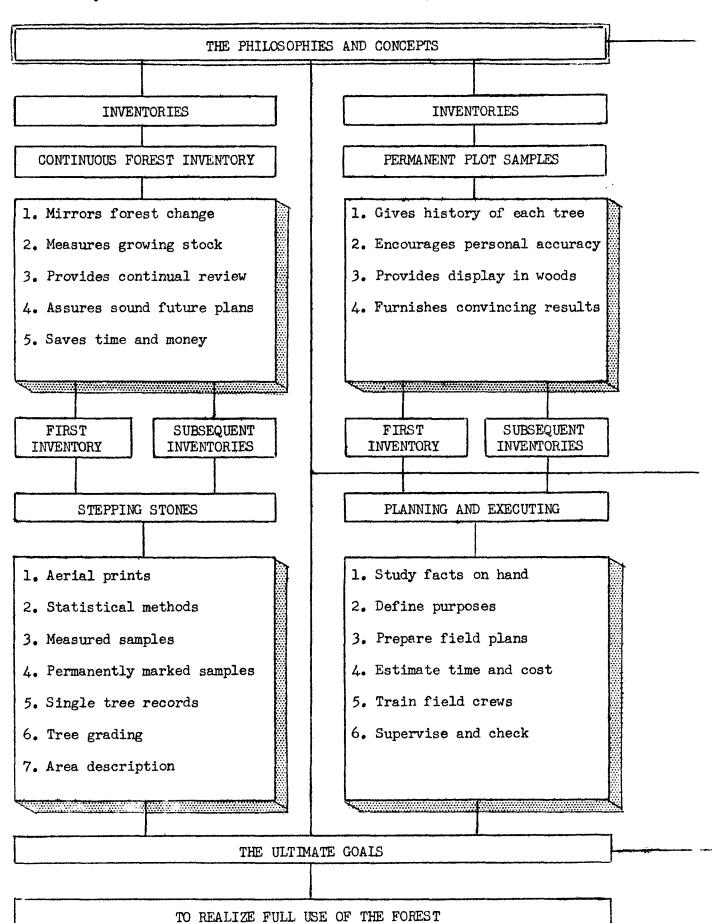
# THE GOAL

With our forest heritage we have acquired two debts which obligate us to a system of continuous forest control. The first is to realize for ourselves the full and unwasteful use of the resource. The second is to bequeath it to future generations in an improved condition.

Stability of control and continuity of operation at high production levels can be accomplished only by a continual scrutiny of the condition of the forest, and the application of constant compensations for change.

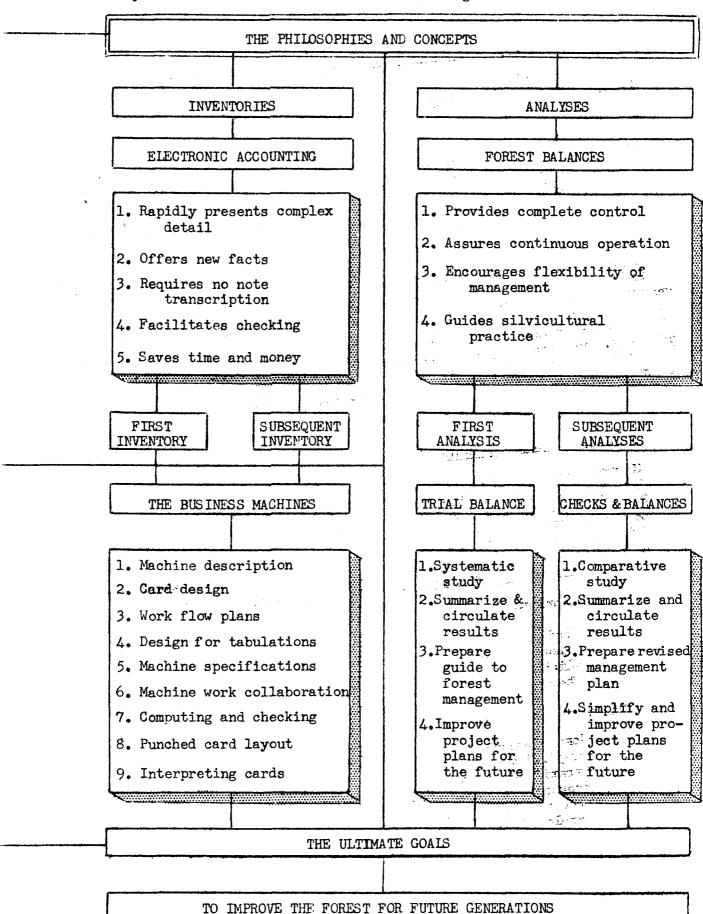
## CONTINUOUS FOREST CONTROL

A System of Checks and Balances for the Management of the Forest



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#### CONTINUOUS FOREST CONTROL

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## PHILOSOPHIES AND CONCEPTS

The old philosophy of maintaining a renewable resource can, we believe, be guaranteed through the use of new concepts which we would present in this undertaking.

In the forest we must reconcile ourselves to perpetual inventories which are the only safe insurance for continuous control and operation. Since we are concerned with the living growing forest we are confronted with the problem of developing this inventory along natural lines. We direct our inventory work toward an ultimate system of what might be called natural selection silviculture.

The forester can no longer limit his abilities to "bull of the woods" cruising of timber. With the new techniques proposed he becomes a certified forest accountant responsible for the compilation of a woods account ledger setting forth capital gains and losses in the forest. The system of trial balances assures him of complete flexibility of operation and provides a means for frequent adjustment to physical and economic changes. Furthermore, timber bookkeeping brings to the forester a sound and ready means for the settlement of that common conflict in the minds of so many industrial forest landowners—liquidation versus sustained yield.

## 1. CONTINUOUS FOREST INVENTORY

Mirrors change in the forest Measures the growing stock Provides continual review of the forest Assures sound planning for the future Offers economy of time and money

## Stepping Stones to Continuous Forest Inventory

Aerial prints

Kind Importance Flights Stereo

## Statistical methods

Common standards
Simplifications
Stratified sampling
Proportionate sampling
Tree and area bias
Sample plot layout

## Measured sample

Trees and plots
Personal accuracy
Philosophy of measured sample
Psychology of certain refinements
Needless refinements
Standard tree dimensions
Sample trees
Measuring techniques for trees and plots
When to measure
Frequency of measurement
The time it takes
Sample vs. 100% records for small areas
Measuring tools
Tool maintenance
The diameter tape technique

## Permanent identification of trees and plots

Paint; its use and life
Paint numbering techniques
Tree tags of aluminum foil
Unsatisfactory numbering methods
The tree location grid
Numbering small and large trees
Use of the Super Eagle Oiler No. 66

## Single tree records

Importance
Flexibility
Varying utilization
Units of measure
Simplified computation

## Systematic tree grading

Good and bad trees
Cut and leave trees
Vigor-Risk-Quality classes
Physiological age
Tree health quotients
Earning power of trees
Tree quality
Actual age determination
Soundness classification
Grade variation by species
Weighted tree grading rules
Growth as a measure of tree health
Sample tree grading rules

## Forest area description

Aerial interpretation Ground determination of cover class The forest condition class Ecological tree colonies

## 2. PERMANENT PLOT AND TREE RECORDS ON A SAMPLING BASIS

Gives complete history of trees, stands, and whole forests Encourages personal accuracy and responsibility Provides convenient on-the-ground display Offers convincing results

## Planning and Executing Field Inventories

Study the facts on hand from past inventories

Original purposes Freshness Completeness Reliability

Define purposes of proposed inventory

Business objectives Scientific objectives

Prepare the field inventory plans

Time and place
Techniques
Standsrds and codes
Intensity
Field and accounting correlation
Making card records
Sample plans

Time and cost of field inventory

Time of year
Size of crew
Detail and refinement
Relation to plot layout
Topography
Cover
General accessibility

## Training the field crews

The will to work
The spirit of careful work
Uniformity of interpretation of standards
Cruisers and timber markers
Between crews
Training from pre-established test runs
Follow up in training
Importance of understanding the subsequent accounting job

## Field checks and supervision

Checking the established plots Importance of permanent records of checks Elimination of misfit personnel Remeasuring poorly handled plots

## 3. ELECTRONIC ACCOUNTING

Facilitates a rapid presentation of complex detail Provides new facts not hitherto available Requires no note transcription Makes checking easy Economical throughout

#### The Business Machines

## Kinds of machines

Fundamental principles of operation

The key punch
Note transcription

The sorter Card segregation

The reproducing punch

Mark sense punching

Gang punching

The accounting machine
Tabulating

The calculating punch Computing

The interpreter Card reading

The collator
Card comparison

## 4. FOREST BALANCES

Provide control by continual inventory

Assures full use of growth

Adjusts cut to growth

Assure continuous operation of dependent industry

Encourage flexibility of management

Answers quickly secured

Results promptly applied

Furnish fundamental guides to silvicultural practice

#### Analysis of the Inventory

The trial balance

Systematic study of results
Summary of analysis
Circulation of summary
Preparation of forest management guides
Regulation of the cut
Silvicultural standards
Area breakdowns
The cutting series
Logging progression
Forest condition classes
Utilization changes

#### Checks and balances

Comparative study of first and second inventories Growth, mortality and ingrowth Capital and surplus Forest investment values

Reports to company and stockholders
Annual and periodic
Importance of brevity

Revision of existing management plans Breakdown limitations Additional sampling

Constant study of whole process
Simplification
Cost reduction

## COST DETERMINATION AND ANALYSIS

Continuous forest inventory with electronic accounting is not a costly operation. Gosts vary with intensity which in turn varies with the objective of management. In general it may be said that this system of survey is not as time consuming as other systems in common use, and that it provides management information not hitherto available.

## THE ULTIMATE GOALS

We have declared our goal to be complete use and maximum improvement of the forest. This means to us tangible and intangible values alike. Fortunately, by sustaining and improving one we sustain and improve the other.

"For a great door and effectual is opened unto me and there are many adversaries."

- St. Paul First Corinthians, 16:9

> The authors, whose constant work for many years has been in the field of continuous forest inventory, will supply additional information on request and without charge.

> > LEE WINNER, Forester
> > U. S. Department of Interior
> > Indian Service
> > Neopit, Wisconsin

Cal Stott

CAL STOTT, Forester
U. S. Department of Agriculture
Forest Service
623 N. Second Street
Milwaukee, Wisconsin

